

Multi-Sectoral Approaches



An entrepreneur and health trainer in Mozambique.



Drinking fortified milk in Sri Lanka.



Producing noodles in Cambodia.



Learning mechanical skills in Iraq.

At International Relief & Development (IRD), we strongly believe that the most effective development programs ignore the artificial boundaries between sectors. People do not compartmentalize their problems as exclusively health, educational, or economic, and neither should the programs that seek to address them. Our programs are instead aimed at improving the whole quality of life for vulnerable groups, including displaced persons, refugees, and others. All sectors of our work support citizen engagement around issues of access to economic, health, infrastructure,

and social resources and services. Together with local communities, we operate programs to expand healthcare, increase economic opportunities, rebuild infrastructure damaged by conflict or neglect, and accelerate agricultural development, as well as responding to emergency needs such as floods and droughts. Since 1998, IRD has become a specialist in working in conflict and post-conflict environments, taking on the challenge of working in some of the most complex and difficult places.



Cambodia

Better Foods for Better Lives (BFBL)

- Improved health of children in low-income households.
- Produced affordable, nutritious food option.
- Developed local food production industry.

Donor USDA
 Date 2004 – 2007
 Amount \$2 million

Modeled after IRD’s successful Noodle Food Assistance (NFA) program in Indonesia, this program promoted private sector development in the food processing industry, generating jobs within the milling, noodle, and bakery industries in Cambodia. For the first time in the country, a flour mill is fortifying wheat flour with vitamins and minerals, which contributes to the improved health status of low-income households and school children in Phnom Penh and other urban areas.

Iraq

Iraq Community Assistance Program (ICAP)

- Encourages community residents to join community action groups, giving them a voice to communicate with local government.
- Provides grants and training for micro, small, and medium businesses.
- Assists accidental civilian victims of Coalition Forces.

Donor USAID
 Date July 2003 - September 2008
 Amount \$107 million

ICAP fosters democratic principles at the grassroots level, encompassing civil society, economic development, and community infrastructure strategies in order to create a more capable and sustainable Iraqi civil society. Currently, IRD has 232 active Community Action Groups working throughout Baghdad. To date, IRD has completed more than 2,600 projects benefiting more than 7 million people. ICAP has also provided assistance to more than 3,000 accidental civilian victims of Coalition Forces with prosthetics, small business grants, and school and clinic repairs.

Community Stabilization Program (CSP)

- Increases sustainable employment through training, job placement assistance, and business development.
- Assists Iraqi communities with conflict mitigation.
- Reaches out to Iraqi youth considered at risk for recruitment into insurgency.

Donor USAID
 Date May 2006 - September 2009
 Amount \$544 million

CSP works directly with community groups, local government officials, and provincial reconstruction teams to foster more productive and peaceful communities. IRD has placed more than 23,000 Iraqis in long-term jobs, graduated over 16,500 trainees from CSP-sponsored vocational training courses, and placed nearly 5,200 in apprenticeship programs to further their skills. To date, CSP has engaged nearly 69,000 Iraqi youth in over 100 different CSP-sponsored sports and arts programs.

Humanitarian Assistance for Iraq (HAI)

- Improves access to potable water and sanitation services.
- Increases access to primary health care services.
- Provides emergency relief commodities.

Donor USAID
 Date December 2004 - June 2008
 Amount \$28.6 million

HAI provides humanitarian assistance and relief services to internally displaced persons and returnees affected by the war in 10 governorates around the country. To date, HAI has implemented 370 projects and activities benefiting more than 2 million people, including the construction of wells, rehabilitation of health care centers, assistance in making necessary arrangements for voluntary returnees, and training of regional administration and other partner NGOs on issues relating to international protection standards, reintegration, and human rights.



Indonesia

Noodle Food Assistance Program (NFA)

- Improved health of children in low-income households.
- Produced affordable, nutritious food option.
- Developed local food production industry.

Donor USDA
Date 1999 – 2007
Amount \$12 million

The project's overall goal was to improve food security for the disadvantaged urban population in Jakarta and other areas on the island of Java. IRD produced and sold 3 billion packages of fortified, soy-enriched wheat and rice noodles and soy sauce, reaching 4.5 million low-income consumers in seven provinces every month. As part of the program, IRD has also supported the production and daily distribution of fortified snack noodles and biscuits to 75,000 primary school students and their teachers in 500 schools in central Java.

Three Projects: Emergency Livelihood Recovery and Income Generation Interventions in Aceh; Two Emergency Water and Sanitation Programs for IDP Settlements

- Created short-term labor opportunities through cash-for-work activities in affected communities and IDP camps.
- Facilitated the reopening of small businesses through capital input for qualified entrepreneurs.
- Provided emergency water and sanitation facilities.

Donors USAID/OFDA; Save the Children; USAID/OFDA
Dates March – August 2005; February – July 2005; January – October 2005
Amounts \$1.5 million; \$1 million; \$1.5 million

IRD Relief implemented three emergency projects in response to the tsunami disaster in Indonesia. First, IRD provided emergency livelihood recovery and income generation opportunities for internally displaced and crisis affected populations in Aceh. The second and third relief programs supplied emergency provision of water and sanitation in order to

meet the immediate needs of those persons most affected by the tsunami.

Laos

Safe Educational Opportunities

- Improves children's health and nutrition.
- Provides incentives to keep children, particularly girls, in school.
- Teaches school personnel basic bookkeeping and accounting skills.

Donor USDA/Humpty Dumpty Institute
Date 2007 – present
Amount \$1 million

This program serves nutritious mid-morning snacks; for primary school children, provides take-home rations for girls and their families, and implements deworming and other healthy activities. Each of the primary schools will receive a \$5,000 mini-grant to be used to make structural improvements in the schools or conduct activities that improve the health of the students. IRD teaches school personnel how to keep accurate financial records, internal audit practices, and accounting to keep track of these grants as well as student attendance and program effectiveness.

Montenegro

Community Revitalization through Democratic Action (CRDA)

- Worked with local communities to determine reconstruction priorities.
- Provided technical assistance, training, monitoring, and oversight to ensure the sustainability of projects.
- Encouraged development of local NGOs.

Donor USAID
Dates April 2002 – April 2007
Amount \$23 million

CRDA program priorities were identified by the local community and completed with support from both communities and local governments. Projects included building and renovation of low-voltage electrical networks, irrigation systems, farm-to-market roads, livestock and green markets, water



and wastewater facilities, and tourism facilities. Over the course of the program, IRD implemented more than 550 projects, generating \$10 million in income.

Mozambique

Drought Mitigation through Community Management of Water Harvesting Systems and Conservation Farming in Massinga and Funhalouro Districts

- **Community-based approach to mitigate the affects of cyclical droughts.**
- **Increase crop yields through run-off farming water harvesting and conservation tillage techniques.**

Donor USAID/OFDA
 Date January – May 2006
 Amount \$399,991

The project increased water availability through the construction of 14 cisterns in rural schools and improve captured water levels from eight water catchments. It also provided capacity training and hygiene promotion at each newly constructed water source. The program relied on community participation in partnership with local governments and community-level associations.

Emergency Flood Response Program

- **Meets emergency water and sanitation needs for evacuated families.**
- **Uses networks of previously trained hygiene workers.**
- **Exemplifies rapid response to emergency.**

Donor USAID/UNICEF
 Date February 2008 – present
 Amount \$300,000

IRD mobilized emergency teams in both Chinde and Morrumbala Districts within days of the Government of Mozambique declaring a flood disaster in the Zambezi River Valley. IRD established four operational water treatment stations, and began disseminating hygiene messages and distributing hygiene supplies. IRD is rehabilitating existing boreholes and building latrines.

Positive Organizational Development Program

- **Developed ability of local organizations to provide care for people living with HIV/AIDS.**
- **Provided sub-grants for income-generating activities.**

Donor National AIDS Council of Mozambique
 Date June 2005 – July 2006
 Amount \$151,000

In partnership with the National Network of Associations of People Living with HIV/AIDS, IRD worked with three local associations of people living with HIV/AIDS in Inhambane province. The project provided institutional capacity building training, including leadership, financial management, project planning, and monitoring and evaluation; and operational capacity building through various training programs in home based care, pre- and post-test counseling, and ART adherence counseling. IRD has since received funding from CIDA, AED, and USAID/World Vision for these activities.

Women First Program

- **Uses community-based health care approach.**
- **Trains women in small business skills.**
- **A model of a successful public private partnership.**

Donor World Vision/Canadian International Development Agency
 Dates June 2005 – present
 Amount \$342, 325/\$91,000

The Women First program was initiated through established women's groups from the Women's Society of the United Methodist Church, in Inhambane Province. In partnership with household supply company Unilever, IRD uses an intensive small business training program, facilitates an in-kind micro-credit scheme, and establishes a sustainable product supply chain. In addition to the small business component, the Women First project is training peer educators to raise health and HIV/AIDS prevention issues with women in their groups, as well as bringing these messages home to their families and communities. In 2006, IRD expanded the program to Zambezia Province with funding from



World Vision. The project has since added more distributors and varied the types of products it sells. The project will expand into two more districts and to 20 more groups in the fall of 2008. Women First was selected by UNDP for its Growing Sustainable Business program.

Nepal

Reintegration and Resettlement for Conflict-Affected Populations in Mid- and Far-West Nepal

- **Facilitates permanent settlement and stabilization.**
- **Partners with Nepali NGOs.**
- **Compliments existing activities by other OFDA partners in the target districts.**

Donor USAID/OFDA
Date May 2008 – March 2009
Amount \$470,000

Since the May 2006 peace agreement, many internally displaced people (IDPs) have returned to their homes to find their houses and livelihoods destroyed. This program facilitates permanent settlement and stabilization by providing critically needed basic services and livelihood opportunities for IDPs, returnees, and the conflict-affected communities in Kailali, Bardiya, and Surkhet Districts. In the 24 heavily affected villages IRD mobilizes a community users group to ensure full community participation. IRD is expanding livelihood opportunities for 11,400 people through vocational skills trainings, business development education, and small start-up grants. IRD is also rehabilitating or constructing the water systems in 12 villages to provide increased access to potable water for 3,600 people and improve the communities' hygiene practices.

Serbia

Community Revitalization through Democratic Action (CRDA)

- **Worked with local communities to determine reconstruction priorities.**
- **Provided technical assistance, training, monitoring, and oversight to ensure the sustainability of projects.**

- **Encouraged development of local NGOs.**

Donor USAID
Date July 2001 – July 2007
Amount \$40 million

Projects under CRDA were identified and completed with support from both local communities and governments. IRD implemented over 1,000 activities, including community mobilization and development, solid waste management and environmental public awareness, community infrastructure, economic revitalization, and family planning, reproductive health, and women's initiatives. Over 5.5 million people benefitted, with additional income for participants of \$34 million and an increase in agricultural sales of \$8.7 million.

South Sudan

Return and Reintegration of IDP and Refugee Returnees in Rural Communities

- **Provides infrastructure for IDPs and refugees returning to South Sudan.**
- **Builds capacity of communities to absorb, accommodate, and cope with the influx of new residents.**
- **Enhances community conflict resolution and peace-building skills.**

Donor UNHCR
Date February 2006 – present
Amount \$197,000

This multi-donor, multi-sector program rebuilds health clinics and schools, trains health personnel, provides livelihood materials such as agricultural and fishing tools and seeds, and enhances community conflict resolution and peace-building capacity, as well as increases the skills of local NGOs.



Rapid Impact Emergency Projects

- **Relies on non-monetary contributions local NGOs.**
- **Generates income through community improvement projects.**

Donor UNDP
Date March 2008 – present
Amount \$2 million

These twin projects focus on generation of income, capacity building for local NGOs, and improvements in basic urban infrastructure in two state capitals in Southern Sudan: Malakal, Upper Nile State; and Kuajok, Warrap State.

Sri Lanka

Hambantota Educational Support Improvement Program (HESIP)

- **Improved children's nutrition.**
- **Repaired school infrastructure.**
- **Increased student performance.**

Donor USDA
Date 2004 – 2007
Amount \$1 million

IRD distributed milk five days a week to 12,000 children in 37 schools in Hambantota District of the Southern Province of Sri Lanka and supported repairs to school buildings and water and sanitation facilities. In addition, IRD screened children for intestinal parasites and provides medication to those who are infected.

Swaziland

Drought Mitigation through Community Management of Water Harvesting Systems and Conservation Farming

- **Uses community-based approach to break impact of cyclical drought patterns.**
- **Increases water availability for human consumption.**
- **Increases farm yields through runoff farming water harvesting and conservation tillage techniques.**

Donor USAID
Date September 2007 – present
Amount \$400,000

IRD's drought mitigation program in Shiselweni and Lubombo will construct engineered rainwater harvesting systems at 14 schools, and train 200 farming households in conservation farming/tillage techniques, and runoff water farming techniques. Furthermore, hygiene promotion, HIV/AIDS awareness-raising, and the promotion of water demand management techniques will all be essential additional components of the overall program, which will benefit an estimated 6,880 people.

For more information, visit www.ird.org
